Overview:
The purpose of this Safety Plan is to provide COVID-19 workplace health and safety guidance to staff as they begin to return to work in the WCS Canada Thunder Bay office located at 10 Cumberland Street North, Thunder Bay.

This initial stage of reopening the Thunder Bay office is triggered by:
- Ontario moving into Phase 2 of COVID-19 pandemic recovery
- Specific requests from staff to return to work. (WCS Canada recognizes that working from home may have impacts on work productivity and mental health and considers these factors in the planning of how offices open and prioritizing the sequence in which team members return).
- A steady reduction of the number of active COVID-19 cases in the Thunder Bay.

At this initial stage the following employees are able to return to work in the Thunder Bay office:
- Ontario Northern Boreal Field Technician
- Ontario Northern Boreal Freshwater Scientist
- Wolverine Conservation Scientist

This Safety Plan will be reviewed regularly and as necessary to accommodate the return to work of additional WCS Canada staff and Ontario Nature staff as COVID-19 conditions allow.

Introduction:
Ensuring a safe return to operations in the workplace is a priority for WCS Canada. We are committed to taking all necessary precautions to ensure that our staff have access to the necessary equipment, supplies, tools and guidance to support a safe return. As public health measures are adjusted, ensuring workplaces are safe will require all staff to follow guidelines on COVID19, including measure that may restrict certain activities.

The Government of Ontario has released return-to-work guidance to protect employees in non-health care workplaces to safely return to work. This COVID-19 Safety Plan, which draws directly from this provincial guidance, has been created to identify risks for transmission of the virus in the workplace and the controls needed to mitigate those risks.

Employers have a duty to provide a safe and healthy workplace:
Employers have a duty to protect the health and safety of their workers. Employers in Ontario are required to implement preventative measures to ensure workers are not exposed to conditions which could be harmful to their health and safety while working. Failure to ensure a safe workplace can lead to liability under Occupational Health and Safety (OH&S) Legislation, including fines and penalties, and, in serious cases, criminal prosecutions and/or civil liability for employers not covered under the applicable Workers Compensation regime.
As we continue to experience the changing impacts of the COVID-19 pandemic it is critical that we take steps to evaluate and adapt this Safety Plan to ensure the correct policies and procedures are in place to meet WCS Canada’s obligation to provide a safe work place. This will require the active participation of all staff returning to work in the Thunder Bay office.

Symptoms of COVID-19:
• cough
• fever and/or chills
• difficulty breathing

If someone has travelled OR has had close contact with a person with a recent travel history who was or is now symptomatic OR are a known close contact to a confirmed case of COVID-19, there is a longer list of symptoms that warrant testing for COVID-19 that can be found here.

Deciding whether and when to reopen:
On 12 June 2020 the Thunder Bay District Health Unit area was permitted to enter Stage 2 of Ontario’s Framework for Reopening Our Province, allowing offices to reopen based on having a safety plan in place for reducing the risk of COVID-19 in the workplace.

In order to reopen physical workplaces, considerations need to made around whether offices can be opened safely. This consists of:

(i) assessing the workplace and determining whether the employer is able to satisfy its duty to provide a safe and healthy workplace by implementing controls to address the hazard of COVID-19, and

(ii) implementing those controls.

Workplace controls to address the hazard of COVID-19 should align with the guidelines, mandates and orders in the respective jurisdiction.

Assessing COVID-19 hazards in the workplace:
The first step for ensuring a safe workplace is to conduct a hazard assessment for COVID-19 transmission in the workplace, as required to comply with provincial OH&S legislation. WCS Canada has consulted with the Joint Health and Safety Committee (health and safety representatives) to seek input regarding their respective office spaces to determine where potential transmission could occur and how COVID-19 transmission can be controlled.

All decisions have been taken on a reasoned basis, taking into consideration provincial public health guidance and the employer’s duty of care to its employees, and in a manner consistent with WCS Canada’s health and safety policies. Ensuring that all decisions related to workplace health and safety are properly documented and reasonable is a vital step in this process. In addition, employers in Ontario and British Columbia have a duty to post their COVID-19 return to work safety plans and/or policies both in the workplace and on their websites.

Specific considerations for a safe and healthy workplace:
The safest way to keep employees from contracting or spreading COVID-19 is to eliminate or reduce physical contact between employees. Working from home has been a critical tool for achieving physical distancing. As we embark on a staged return to the Thunder Bay office additional strategies will be needed, monitored and adapted as conditions evolve.
As we progress to reopening, the following hierarchy of controls will be used to address the identified hazards related to COVID-19 in the workplace as identified by the health and safety representative:

- Engineering controls (i.e., physical distancing and physical barriers)
- Administrative controls (i.e., adjusting policies and procedures to reduce risk)
- The use of personal protective equipment ("PPE")
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<tr>
<th>Category</th>
<th>Key Considerations</th>
<th>Implementation</th>
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| Limiting the number of employees and others in the workplace | • Encouraging employees to continue working from home if they are able.  
• Limiting the number of staff of staff in the physical workplace, this will be determined by the Program Lead taking into consideration staff circumstances as priority.  
• Limiting office access to employees only. | • Three employees may return to work at this stage:  
  o Ontario Northern Boreal Field Technician  
  o Ontario Northern Boreal Freshwater Scientist  
  o Wolverine Conservation Scientist  
• The front and back doors to the office will remain locked to prohibit walk-in visitors.  
• Bathrooms that are accessed via a common space. The landlord has agreed to install locks on the bathrooms and provide keys  
• No visitors will be allowed in the office. |
| Encouraging physical distancing at work | • Rearranging workspaces and floor plans, including increasing separation between desks, workstations, and furniture or fixtures in common spaces such as the kitchen and communal area. Examples include spacing out chairs in meeting rooms/spaces to ensure adequate physical distance.  
• Adjusting scheduling, such as start/end times and breaks to reduce the number of people using common spaces (such as kitchens, and bathrooms) at the same time.  
• Implementing signage to ensure distance is maintained, for example taping off areas around workstations, appliances, machines, photocopiers, etc. to indicate appropriate two-metre spacing, signage on the front door to avoid visitors. | • The Wolverine Conservation Scientist and ONB Freshwater Scientist will work from private office spaces, The ONB Field Technician will work in the common area  
• Signage on front door will include:  
  o No visitors allowed  
  o COVID-19 self-assessment  
  o Office space limit  
• Signage in the workplace will include:  
  o Handwashing and hygiene etiquette  
  o A copy of this COVID-19 Safety Plan  
  o Information detailing high contact surfaces that must be cleaned immediately upon use (e.g. kitchen counters, boardroom table, printers, etc.)  
• Only one employee at a time will use the kitchen area. Touch surfaces will be sanitized after use. |
| Limiting physical contact and minimizing interpersonal interactions | • Discouraging or cancelling all non-essential activities, social events and in-person meetings.  
• Setting a cleaning schedule, including limited use of common areas such as the kitchen; if used it should be followed by an immediate cleaning of all contacted surfaces. |
| | • Staff will remain 2 meters apart if conducting meetings around the boardroom table or any part of the office.  
• If physical distancing is not possible masks will be worn. |
| Worker and workplace hygiene | • Removing all communal items that cannot be easily cleaned, such as newspapers, magazines, and candy bowls.  
• Reducing or eliminating the sharing of tools and equipment (such as keyboards, pens and other tools) between employees.  
• Avoiding the provision or sharing of food, beverages, and food related items in the workplace including coffee makers, cutlery, mugs, etc.  
• Using technology to minimize interactions, such as using technology to share documents. |
| | • Everyone will have their own work stations spaced 2 meters apart  
• All staff will have their own hardware and office supplies, there will be no sharing of these items with the exception of the photocopier, printer and fax machine which will be wiped down to disinfect immediately after each use |
| | • Promoting regular and thorough hand-washing and good hygiene etiquette by posting signage and ensuring there is a steady supply of sanitization products.  
• Ensuring employees have access to soap and water, and/or alcohol-based sanitizer, putting hand sanitizer dispensers in prominent places around the workplace, ensuring these dispensers are regularly refilled, and placing informational posters throughout the workplace.  
• Developing procedures for regularly scheduled enhanced cleaning and disinfecting of the |
| | • Additional supplies of hand sanitizer and soap have been placed in bathrooms and in the office space  
• There will be an increased cleaning schedule that the team will agree on, these hours will be during regular work hours; Staff will stay within their respective working areas and will disinfect frequently contacted surfaces throughout the day  
• Office cleaners will come in bi-weekly  
• The ONB Field Technician will disinfect shared surfaces at the start, middle and end of each day |
workplace during work hours, particularly high-contact items such as doors, handles, faucet handles, keyboards, and shared equipment.

- The ONB Field Technician will be responsible for maintaining the stock of cleaning/sanitizing supplies

Preventing potentially sick employees from being at work
- Requiring employees to complete a daily COVID-19 pre-screening, such as a COVID-19 self-assessment questionnaire prior to attending the workplace. This assessment should also be posted on the front door to reinforce compliance.
- Continue to monitor COVID-19 plans in the community where the office is located, local plans may have a significant impact on workplace operations.
- Stay informed about school and public transportation disruptions, which may impact staff.
- Document and communicate a response plan to all staff in the event an employee is possibly exposed to COVID-19.
- All employees travelling outside of Canada will be required to self-isolate and self-monitor for 14 days.

Each employee working in the office will self-screen daily before coming to the office; Thunder Bay public health unit signage will be used to facilitate self-screening
- The team will utilize cloth masks when social distancing is not possible and good hygiene measures
- The team will update themselves on the status of COVID-19 cases in Thunder Bay. HR will be notified if there is an increase in cases to assess if a return to working form home is required.
- The team will respond accordingly using the WCS COVID-Safety Plan as detailed below if and employee has been exposed or there is a presumed/confirmed case in the office

Implementing appropriate policies
Developing policies and practices to:
- Ensure that all employees are trained on all COVID-19 related policies and procedures, including up-to-date education and training on COVID-19 risk factors and protective behaviors (for example, transmission points, cleaning processes, cough etiquette and handwashing).
- Ensure that policies are kept up to date and being followed, for example through

- All staff will receive the Health and Safety Guidance During COVID-19 for Employers of Office Settings information package. They will review this information and ensure that they are adhering to the safest protocols possible
- The team will review this plan regularly and consult with HR on updates as needed as conditions evolve.
- The health and safety representative (Wolverine Conservation Scientist) will respond to any
<table>
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<tr>
<th>Regular check-ins to ensure employees are maintaining appropriate physical distance and are managing well with the usage of masks.</th>
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<td>• Respond appropriately to employee concerns or due to workplace health and safety concerns, including developing policies in advance in consultation with health and safety representatives and implementing additional policies and controls to address hazards identified by employees on an ongoing basis.</td>
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<td>• Check with vendors, suppliers and landlords on measures they have implemented to manage COVID-19 related risks.</td>
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<td>Immediate concerns, and involve HR and/or the JHSC as needed</td>
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<th>Evaluate policies and procedures regularly</th>
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<td>• Review policies, practices and procedures regularly and assess whether they are achieving the desired outcome.</td>
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<td>• Update policies and procedures regularly as the situation and available guidance changes.</td>
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<td>• Ongoing evaluation and adaption of this plan as it moves onto new stages</td>
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<td>• Adapting the plan as new guidance becomes available</td>
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Personal Protective Equipment for employees (face masks):
Where hazards related to COVID-19 cannot be eliminated through administrative and engineering controls, staff are strongly advised to adopt the use of PPE in the workplace, such as face masks, gloves and eye protection. Employers are required to be trained on how to use adopted PPE correctly, including the fit, use, putting it on and taking it off, maintenance, cleaning, and disposal, as well as training on the limitations of PPE.

WCS Canada considers the use of masks in the workplace to be an important strategy for reducing the risk of transmission of COVID-19, and the current advice from Canada’s Chief Medical Officer is that individuals should wear a non-medical face mask when they are unable to maintain proper physical distance from others. WCS Canada will reimburse employees for the cost of up to two reusable masks.

Handling symptomatic/exposed employees:

Exposed Employees:
A. If an Employee has been exposed to someone that has tested positive for COVID-19:
   • the employee should not enter the work place.
   • the employee should notify their supervisor and HR.
   • the employee will be required to self-isolate and self-monitor for 14 days
   • if symptoms develop the employee is encouraged to take the [Ontario Self Assessment Tool](#) and seek medical attention as necessary.

B. If an employee discovers they have been exposed to someone with COVID-19 symptoms and/or is awaiting the results of a COVID-19 test:
   o the employee should not enter the work place.
   o the employee should notify their supervisor and HR.
   o the employee will be required to self-isolate and self-monitor for 14 days or until they can confirm that the person they were exposed to has received a negative COVID-19 test.
   o if symptoms develop the employee should take the [Ontario Self Assessment Tool](#) and seek medical attention as necessary.

Symptomatic Employees:
A. If an Employee develops symptoms while outside the office:
   • the employee should not enter the work place.
   • the employee should notify their supervisor and HR.
   • the employee should take the [Ontario Self Assessment Tool](#) and seek medical attention as necessary.
   • the employee will be required to self-isolate and self-monitor for 14-days unless they receive a negative COVID-19 test.
   • All other employees that work in the office will be asked to work remotely for 3 days to reduce potential exposure from touch surfaces, or until the symptomatic employee reports a negative COVID-19 test.

B. If an Employee develops symptoms inside the office:
   • Immediately the employee will be asked to sanitize their hands, provided with a mask and asked to isolate (masks can be found in the office first Aid Kit).
• The employee will be asked to go straight home.
• If the employee cannot arrange their own transportation other office staff should assist with finding appropriate transportation. Public transport should be avoided.
• Once at home the employee should take the Ontario Self-Assessment and seek medical attention as necessary.
• If the employee is too ill to get home, another employee in the office will call 911 and advise that the symptomatic employee may have COVID-19.
• Once the employee has been safely removed, all other employees in the office will be asked to return home.
• The office will then be closed for 3 days to reduce potential exposure from touch surfaces, or until the symptomatic employee reports a negative COVID-19 test.

If, for any of the above reasons, an employee needs to leave the office and work from home they should take all needed equipment and materials with them. If an employee is at home and requires equipment or materials from the office, arrangements will be made to deliver the needed equipment and materials to them in COVID-19 safe manner.

If an exposed or symptomatic employee receives a positive COVID-19 test they should immediately notify their supervisor and HR. Any employee that may have been exposed will be notified. The office will be closed until a deep clean has been conducted and HR has advised that it is safe to return.

A symptomatic employee or an employee that has tested positive for COVID-19 may request to return to the office only after they have been symptom free for 5 days and/or have received a negative COVID-19 test.

Information sharing, reporting and contact tracing:

• To support contract tracing, local public health units should be contacted for guidance on next steps. They will provide instructions and complete external contact tracing if needed.
• In order to support contact tracing, having a system in place to identify which staff have had interactions with an affected worker will be needed. Accordingly, the affected worker will be asked by HR to which employees they have been in contact with and when.
• Public health may require other employee(s) that have had close contact with the affected employee to self-isolate for 14 days.
• WCS Canada will not disclose the personal health information of any employee relating to COVID-19 without:
  i. Speaking to the affected employee and gaining consent to disclose their identity;
  ii. Receiving direct instructions from the local public health unit to move ahead with contact tracing notifications;

If HR is unable to reach the employee to acquire consent to disclose, we are obliged to comply with public health direction and begin internal contact tracing measures; we will ensure the identity of the affected employee remains confidential until the employee advises otherwise.

Reporting
If there is a confirmed COVID-19 case in the workplace, HR is required to notify the Ministry of Labour, Training and Skills Development.
If an employee tests positive for COVID-19 due to an exposure at the workplace, or a claim has been filed with the Workplace Safety and Insurance Board (WSIB), HR will provide written notification of the confirmed case to WSIB within the required four-day window.

Accommodating employee requests not to return:
WCS Canada recognizes that employees may want to remain working from home for a variety of reasons when their office begins a staged return to work. At this time a return to the workplace is voluntary. However, as we approach or reach the stage of a full office reopening some employees may want to request to remain working from home, inducing for the following reasons:

- **Being in a COVID-19 high risk category.** Certain individuals may be at greater risk of having more severe complications if they become infected with COVID-19. According to the Government of Canada, individuals at higher risk include older adults, people with weakened immune systems, and people with medical conditions including heart disease, hypertension, lung disease, diabetes and cancer. Employees that are in a high risk category should self identify to their supervisor and HR. To protect the privacy of employees no personal details or sensitive medical information is required when self identifying as an employee in a high risk category.

- **Employees caring for a sick family member or children.** In this situation the employee may want to continue to work at home, request to work reduced hours (see WCS Canada’s Temporary Emergency Leave policy) or take a leave from work. In Ontario, employees are eligible for job protected leaves if they are required to provide care to a person for a reason related to COVID-19 (i.e. school closure or sickness).

- **Employees are uncomfortable with returning to the work place.** An employee may not feel comfortable returning to their office based on safety concerns. This may include using public transport to travel to work.

Updating this COVID-19 Safety Plan:
We anticipate that the Thunder Bay office will gradually move from this initial stage of opening to full operations. To facilitate this progression, it is recommended that this Safety Plan will be revised monthly as part of the monthly office Health and Safety Committee review, or when a trigger even occurs, such as:

- New guidance public health guidance is issued by Ontario or the local municipality
- Reopening of schools and/or daycares
- Additional WCS Canada employees or Ontario Nature Employees request to return to the office